

POLICY

1. POLICY OBJECTIVES

TLC recognises that any genuine commitment to instil these values and detect wrongdoing must include a reporting mechanism whereby employees and other persons can report their concerns freely and without fear of Victimisation.

TLC encourages the reporting of actual or suspected wrongdoing.

TLC recognises the importance of providing a safe, supportive and confidential environment where persons will feel secure when reporting wrongdoing.

TLC supports and protects the dignity, wellbeing, career and good name or persons who make a Whistleblower Disclosure. TLC also supports the fair treatment of persons who may be named in Whistleblower Disclosures.

To encourage the reporting of actual or suspected wrongdoing any individual who intends to make a report needs to be confident that they can raise these issues/concerns without being subject to Victimisation and that their issues/concerns will be taken seriously.

This Policy encourages a commitment by persons in all levels of the organisation to report Misconduct or Improper State of Affairs or Circumstances which may include improper, unethical and illegal behaviours.

This Policy will be made available to all directors, officers and employees of TLC via TLC's intranet via Policies and Procedures and the Policy will be included in TLC's Employee handbook.

The purpose and objectives of this Policy are to:

- (a) encourage the reporting of suspected or actual wrongdoing;
- (b) facilitate an environment that permits Eligible Whistleblowers to speak up with the confidence that they will be protected and supported;
- (c) explain what is a Whistleblower Disclosure under the *Corporations Act* and the protections that apply to Whistleblower Disclosures;
- (d) provide information as to how Whistleblower Disclosures will be handled and how other types of grievances will be handled;
- (e) protect Eligible Whistleblowers from Detrimental Conduct and provide them with support;
- ensure that any reports of Misconduct or Improper State of Affairs or Circumstances are taken seriously and dealt with appropriately;
- (g) contribute to a culture of continuous improvement; and
- (h) properly manage reports of Misconduct or an Improper State of Affairs or Circumstances.

This Policy is also underpinned by TLC's Values of Accountability, Integrity, Respect and Excellence. These ensure:



- (a) fairness and integrity;
- (b) proper management of reports of Misconduct or an Improper State of Affairs or Circumstances;
- (c) a competitive advantage through excellent performance, never through unethical or unlawful conduct or business practices; and
- (d) operation within the law of the countries in which TLC operates.
- (e) promotion of a culture of compliance, honesty and ethical conduct and behaviour;
- (f) encouragement of the disclosure of actual or suspected wrongdoing.

2. SCOPE

This Whistleblower Protection Policy (**Policy**) sets out information relating to reports and disclosures that qualify for whistle blower protections under the Corporations Act. This Policy applies to all directors, management and employees of TLC Healthcare (**TLC**).

3. ACCOUNTABILITIES

Refer to Procedure.

PROCEDURE

TLC is committed to fostering a culture of ethical behaviour and good corporate governance and this Policy reflects TLC's commitment to the highest standards of ethical conduct and ethical behaviour in all of TLC's business activities.

4. Whistleblower Disclosures

What is a Whistleblower disclosure?

A 'Whistleblower Disclosure' is a report of Misconduct or Improper State of Affairs or Circumstances made by an Eligible Whistleblower to an Eligible Recipient, or otherwise in accordance with the Corporations Act.

Whistleblower Disclosures may be made to a legal practitioner for the purpose of obtaining legal advice or legal representation in relation to the operation of the whistleblower provisions of the Corporations Act.

Eligible Whistleblowers who become aware of Misconduct or Improper State of Affairs or Circumstances should make a report to an Eligible Recipient. Alternatively, Eligible Whistleblowers can make a disclosure to a relevant external body, including ASIC, APRA, ATO and the AFP.

Whistleblower Disclosures may be made anonymously. Anonymous Whistleblower Disclosures attract the operation of this Policy including the protections afforded to Whistleblowers.

The Policy and the protections under the Corporations Act do not apply to reports of personal work-related grievances.



Disclosures not protected

A person who purports to make a Whistleblower Disclosure but does not have reasonable grounds to suspect the information the subject of the Whistleblower Disclosure concerns Misconduct or Improper State of Affairs or Circumstances:

- (a) Is not entitled to the protections available for Eligible Whistleblowers under the *Corporations Act* or other applicable State and Federal anti-discrimination legislation;
- (b) is not afforded any protection under this Policy.

Persons who make disclosures without reasonable grounds (for example, made intentionally falsely or for improper or ulterior reasons) may be subject to disciplinary action and other appropriate action.

5. Making a Whisleblower Disclosure

Whistleblower Disclosure and Reporting

This Policy establishes a number of different channels under which a Whistleblower Disclosure can be made.

An Eligible Whistleblower may make a Whistleblower Disclosure verbally or in writing to:

- (a) an Eligible Recipient; or
- (b) to ASIC, APRA or a prescribed Commonwealth authority such as the Australian Federal Police; or
- (c) the Commissioner of Taxation (if the Misconduct of Improper State of Affairs or Circumstances is information that may assist the Commissioner of Taxation to perform his or her duties under a taxation law In relation to TLC; or
- (d) to a registered tax agent BAS agent who provides tax services or BAS services to TLC or an employee or officer of TLC who has duties that relate to the tax affairs of TLC (if the Misconduct of Improper State of Affairs or Circumstances is information in relation to the tax affairs of TLC, which the person reporting consider may assist the recipient to perform function of duties in relation to the tax affairs of TLC.



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Public Interest Disclosure

An Eligible Whistleblower may make a Public Interest Disclosure if:

- (a) at least 90 days has passed since an Eligible Whistleblower made an initial report of Misconduct or Improper State of Affairs or Circumstances to ASIC, APRA or the Australian Federal Police; and
- (b) the Eligible Whistleblower does not believe, on reasonable grounds, that action is being taken, or has been taken, to address the Misconduct or Improper State of Affairs or Circumstances; and
- (c) the Eligible Whistleblower has reasonable grounds to believe that making a further disclosure of the information in accordance with this clause would be in the public interest; and
- (d) after the end of that 90-day period, the Eligible Whistleblower gave to the body they had given their previous disclosure, a written notification which included sufficient information to identify the previous report of Misconduct or Improper State of Affairs or Circumstances, and stated that the Eligible Whistleblower intended to make a Public Interest Disclosure; and
- (e) the extent of the information disclosed is no greater than necessary to Inform of the Misconduct or Improper State of Affairs or Circumstances.

Emergency Disclosure

An Eligible Whistleblower may make an Emergency Disclosure if:

- (a) the Eligible Whistleblower made an initial report of Misconduct or Improper Affairs to ASIC, APRA or the Australian Federal Police; and
- (b) the Eligible Whistleblower has reasonable grounds to believe that the information concerns a substantial and imminent danger person or to the natural environment; and



- (c) after the Eligible Whistleblower's initial report, the Eligible Whistleblower then gave written notification to the body who received the initial report (which written notification includes sufficient information to identify the previous report of Misconduct or Improper State of Affairs or Circumstances and states that the Eligible Whistleblower intends to make an Emergency Disclosure); and
- (d) the extent of the information disclosed is no greater than necessary to inform of the substantial and imminent danger associated with the Misconduct or Improper State of Affairs or Circumstances.

What if the disclosure relates to an Eligible Recipient?

If the Whistleblower Disclosure relates to a person who qualifies as an Eligible Recipient, the Eligible Whistleblower may report the Whistleblower Disclosure to another Eligible Recipient, ASIC, APRA, or the Australian Federal Police and cooperate with such entities (including an investigation if necessary) so far as if lawfully required.

Action to be taken in respect of a Whistleblower Disclosure

TLC will:

- (a) promptly review and investigate (where appropriate) a Whistleblower Disclosure, of which it becomes aware, in accordance with this Policy;
- (b) to the extent such a report is required by law or TLC otherwise considers it appropriate, report to ASIC, APRA, ATO, the AFP or State/Territory police (where appropriate) a Whistleblower Disclosure and cooperate with such entities;
- (c) comply with the confidentiality obligations set out in this Policy;
- (d) take appropriate steps to cease and remedy any substantiated Misconduct or an Improper State of Affairs or Circumstances; and
- (e) not Victimise a person, and take reasonable steps to ensure its representatives refrain from engaging in such behaviour.

6. Investigations

Who investigates a report?

Where an investigation is necessary, it will be undertaken by a Whistleblower Investigation Officer or an external party as determined appropriate by TLC.

What is the investigation process when you make a report under this Policy?

All Whistleblower Disclosures will be treated seriously and sensitively, and assessed and considered by TLC determining whether the report should be investigated. The investigation process will vary depending on the nature of the report.



Any investigation commenced will be conducted in a timely manner. All employees and contractors must cooperate with any investigation.

Roles and Responsibilities

The Whistleblower Investigation Officer will:

- (a) consider whether the conduct raised constitutes a Whistleblower Disclosure and where it does not, notify the discloser of any other processes outside of the whistleblower process that can be taken to address the allegations;
- (b) enable an investigation where necessary into the Misconduct or Improper State of Affairs or Circumstances.

TLC will afford fair treatment to Whistleblowers and persons to whom Whistleblower Disclosures relate. This will include TLC:

- (a) appointing suitably qualified and experienced Whistleblower Investigation Officers:
- (b) where necessary, undertaking investigations or engaging external investigators to undertake investigations in accordance with principles of due process and natural justice;
- (c) respecting confidentiality and ensuring all relevant facts and circumstances are taken into account in addressing a Whistleblower Disclosure;
- (d) implementing appropriate remedial actions in accordance with law and any relevant Company policies and procedures; and
- (e) ensuring Eligible Whistleblowers are afforded their full rights and protections under the Corporations Act.

Communication with the Whistleblower

The Eligible Whistleblower will generally be informed of the outcome of the investigation and may be provided with information relating to the investigation and its outcome. If this occurs, the Eligible Whistleblower must maintain confidentiality of such information and not disclose any information provided to them to any person.

What happens after an investigation?

At the conclusion of an investigation, TLC will determine the appropriate response in accordance with this Policy, any other applicable Company Policies, and any applicable legislation.

The response will aim to rectify any Misconduct or Improper State of Affairs or Circumstances and take the action necessary to prevent any future occurrences of the same of similar conduct.

7. Confidentiality and Privacy



Anonymity of your identity

A Whistleblower Disclosure may be made anonymously and still be protected under the Corporations Act. However, TLC's ability to investigate reports and disclosures of suspected Misconduct or Improper State of Affairs or Circumstances may be impacted where the discloser wishes to remain anonymous.

The person to whom a report is made (including an Eligible Recipient) will not disclose the identity of the Eligible Whistleblower, or any information that is likely to lead to the identification of their identity, unless:

- (a) The Eligible Whistleblower consents to the disclosure of his or her identity;
- (b) Disclosure of the identity is required or permitted under the Corporations Act or other applicable legislation;
- (c) If it is reasonably necessary to investigate the report of Misconduct or Improper State of Affairs or Circumstances and the discloser takes all reasonable steps to reduce the risk of identifying the Eligible Whistleblower.

If it is reasonably necessary to disclose certain information about the report made, excluding the identity of the Eligible Whistleblower, for the purposes of investigating the Misconduct or Improper State of Affairs or Circumstances, TLC will take all reasonable steps to reduce the risk that the Eligible Whistleblower will be identified through this process.

It is possible that someone might deduce the identity of the Eligible Whistleblower without there having been a breach of confidentiality as a consequence of the nature of the investigatory process.

Unauthorised disclosures

Unauthorised disclosures of:

- (a) The identity of a whistleblower who has made a report of Misconduct or Improper State of Affairs or Circumstances; of
- (b) Information from which the identity of the whistleblower could be inferred,

will be regarded as a disciplinary matter and will be dealt with in the appropriate manner by TLC. Such unauthorised disclosures may also constitute an offence under the *Corporations Act* and other laws and may attract penalties.

8. Protections and Support for Eligible Whistleblowers

Eligible Whistleblower will not be Victimised

TLC and its employees, officers and directors must not Victimise an Eligible Whistleblower as a consequence of making a Whistleblower Disclosure.

TLC is committed to providing fairness, support and protection in response to the making of a Whistleblower Disclosure.



An Eligible Whistleblower who makes a Whistleblower Disclosure will not be subject to any civil, criminal or administrative liability (including disciplinary action) for making a Whistleblower Disclosure.

No contractual or other remedy may be enforced, and no contractual or other right may be exercised, against an Eligible Whistleblower on the basis of making a Whistleblower Disclosure. No contractual or other remedy may be enforced, and no contractual or other right may be exercised, against an Eligible Whistleblower on the basis of a disclosure.

Compensation and remedies can be sought through the Courts by an Eligible Whistleblower if he or she is subjected to any Detrimental Conduct because of the making of a Whistleblower Disclosure.

TLC will take appropriate measures to ensure that adequate and appropriate support and protection is provided to Eligible Whitsleblowers. This applies even if the Whistleblower Disclosure is subsequently determined to be incorrect or is not substantiated and applies regardless of whether it is reported to an external authority. If an Eligible Whistleblower believes he or she has suffered any of the abovementioned treatment as a result of making a Whistleblower Disclosure, he or she should inform the Whistleblower Protection Officer.

The making of a Whistleblower Disclosure will not prevent TLC from commencing or continuing with any investigation into allegations of misconduct against the Eligible Whistleblower or any management of the Eligible Whistleblower's performance that do not relate to the Eligible Whistleblower Disclosure.

9. **DEFINITIONS**

Term	Defini	tion	
APRA	means the Australian Prudential Regulation Authority.		
AFP	means the Australian Federal Police		
ASIC	means the Australian Securities and Investments Commission		
АТО	means the Australia Taxation Office		
Corporations Act	means the <i>Corporations Act 2001</i> (Cth), including regulations made for the purposes of that Act.		
Detrimental Conduct	means:		
	(a)	dismissal of an employee;	
	(b)	injury of an employee in their employment;	
	(c)	alteration of an employee's position or duties to their disadvantage;	
	(d)	discrimination between an employee and other employees of the same employer;	
	(e)	harassment or intimidation of a person;	



Term	Definition		
	(f)	harm or injury to a person, including psychological harm;	
	(g)	damage to a person's property;	
	(h)	damage to a person's reputation;	
	(i)	damage to a person's business or financial position; or	
	(j)	any other damage to a person.	
Eligible Whistleblower	has the meaning given to that term in the Corporations Act, including a person who is currently, or was previously:		
	(a)	an officer of TLC, within the meaning of that term in the Corporations Act;	
	(b)	an employee of TLC;	
	(c)	a supplier to TLC or their employees;	
	(d)	an individual who is an associate of TLC;	
	(e)	a relative or a dependent of any individual referred to above; or	
	(f)	any other individual prescribed by law.	
Eligible Recipient	means:		
	(a)	an officer or senior manager of TLC as defined in the Corporations Act;	
	(b)	an auditor, or member of an audit team conducting an audit, of TLC or a related body corporate;	
	(c)	an actuary of TLC;	
	(d)	another person authorised by TLC to receive a Whistleblower Disclosure.	
Emergency Disclosure	means a disclosure of Misconduct or Improper State of Affairs or Circumstances to a member of the Parliament, or a journalist in accordance with the procedural and other requirements set out in section 1317AAD of the Corporations Act.		
Misconduct or Improper State of Affairs or Circumstances	means information which an Eligible Whistleblower has reasonable grounds to suspect concerning Misconduct or an Improper State of affairs or Circumstances in relation to TLC, including if the Eligible Whistleblower suspects TLC (or directors, officers or employees) have engaged in conduct which constitutes an offence against, or is in contravention of, a provision of any of the following:		
	(a)	the Corporations Act;	
	(b)	the Australian Securities and Investment Act 2001 (Cth);	
	(c)	the Banking Act 1959 (Cth);	



Term	Definition		
	(d)	the Financial Sector (Collection of Data) Act 2001 (Cth);	
	(e)	the Insurance Act 1973 (Cth);	
	(f)	the Life Insurance Act 1995 (Cth);	
	(g)	the National Consumer Credit Protection Act 2009 (Cth);	
	(h)	the Superannuation Industry (Supervision) Act 1993 (Cth);	
	(i)	an instrument made under any of the laws set out in the preceding paragraphs;	
	or cor	nduct which:	
	(j)	constitutes an offence against any other law of the Commonwealth that is punishable by imprisonment for a period of 12 months or more;	
	(k)	represents a danger to the public or the financial system; or	
	(I)	is prescribed by the law.	
	This n	nay include:	
	(i)	fraud or fraudulent activity, or corrupt or unlawful behaviour;	
	(ii)	misleading or deceptive conduct, including conduct or representations which amount to improper or misleading accounting or financial reporting practices;	
	(iii)	anti-competitive behaviour;	
	(iv)	insider trading;	
	(v)	serious and mismanaged conflicts of interest;	
	(vi)	conduct endangering the health and safety of any person, which has been reported to management but not acted upon; and/or	
	(vii)	conduct creating a significant danger to the environment.	
Officer	Officer of a corporation means: (a) a director or secretary of the corporation; or (b) a person: (i) who makes, or participates in making, decisions that affect the		
	whole, or a substantial part, of the business of the corporation; or (ii) who has the capacity to affect significantly the corporation's financial standing; or (iii) in accordance with whose instructions or wishes the directors of the corporation are accustomed to act (excluding advice given by the person in the proper performance of		



Term	Definition
Public Interest Disclosure	functions attaching to the person's professional capacity or their business relationship with the directors or the corporation); or (c) a receiver, or receiver and manager, of the property of the corporation; or (d) an administrator of the corporation; or (e) an administrator of a deed of company arrangement executed by the corporation; or (f) a liquidator of the corporation; or (g) a trustee or other person administering a compromise or arrangement made between the corporation and someone else. means a disclosure of Misconduct or Improper State of Affairs or Circumstances to a member of Parliament or a journalist in accordance with the procedural and other requirements set out in section 1317AAD of the Corporations Act.
Victimisation	means engaging in, or threatening to engage in, Detrimental Conduct against a person because the perpetrator of the Detrimental Conduct believes or suspects the person or any other person made, may have made, proposes to make or could make a Whistleblower Disclosure and the belief or suspicion is the reason or part of the reason for the conduct. 'Threaten' can be express, implied, conditional or unconditional and it is not necessary to prove that the person actually feared the threat would be carried out, but the perpetrator must have intended the other person to fear that the threat would be earned out or been reckless as to causing that fear.
Victimise	has a corresponding meaning to Victimisation.
Whistleblower Investigation Officer	means a person or persons nominated by TLC to perform that role from time to time. Nominated Officers details can be found under point 4.2 of this document.

10. RELATED DOCUMENTS

n/a

11. HISTORY

14/04/2023: reviewed by CHRO; reformatted following current template.